

Appendix 3 - Summary of advantages and disadvantages of the options

Option	Advantages	Disadvantages
Option 1: Do Nothing	<ul style="list-style-type: none"> - No immediate additional financial investment required - Maintains current level of service provision - Retains existing operational model and compliance. 	<ul style="list-style-type: none"> - Limited opportunity for service development within existing resources - Alignment with wider Bourne Hall plans may remain unchanged - Ongoing pressures associated with funding and Local Government Reorganisation may continue to apply
Option 2: Invest in Improvement	<ul style="list-style-type: none"> - May provide opportunities to develop the service and increase community engagement - Potential to explore additional income streams over time - May support future consideration of alternative delivery or governance models 	<ul style="list-style-type: none"> - Requires additional investment, subject to approval and funding availability - Ongoing operational costs would continue - Outcomes would depend on implementation, resource availability, and stakeholder engagement
Option 3: Close the Museum	<ul style="list-style-type: none"> - May reduce ongoing operational requirements over the longer term, subject to transition arrangements - Allows consideration of alternative use of space and resources 	<ul style="list-style-type: none"> - Would result in the cessation of current museum service and associated functions - Transition will involve costs over a defined period - Income from museum activity would cease - May give rise to stakeholder and reputational considerations